





Pöyry's Energy Consulting

- Energy markets expertise
- Innovative solutions
- Successful implementation

Agenda

- A. Our firm and its mission: The experienced partner in the energy sector

- B. Our positioning and services: We are a leading international energy consulting company

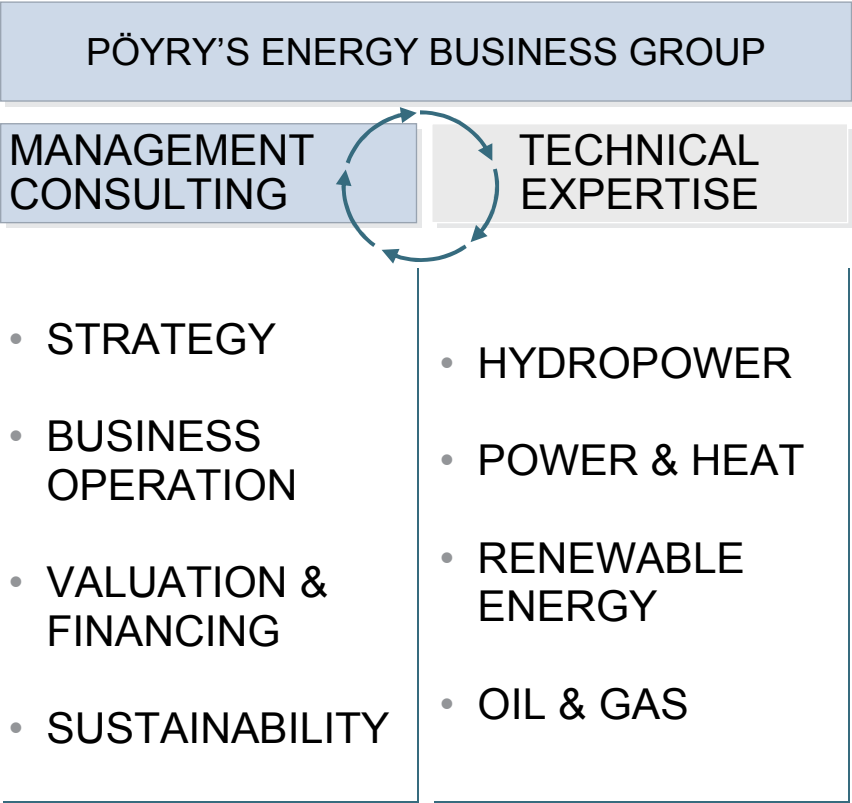
- C. Our projects: Contributing to our clients' success
– from strategy to implementation

We provide a cross-European network



- 14 offices in Europe:
 - Copenhagen
 - Düsseldorf
 - Helsinki
 - Madrid
 - Milan
 - Moscow
 - Oslo
 - Oxford
 - Paris
 - Stavanger
 - Stockholm
 - Vienna/Villach
 - Zürich
- 250 energy market experts
- We have combined our extensive regional expertise to create a unified European-based management consulting company for the energy industry.

We are the management consulting division of Pöyry's Energy business group...



- Pöyry's Energy services combine energy market expertise with technical and engineering expertise in:
 - Energy Consulting
 - Hydropower
 - Power & Heat
 - Renewable Energy
 - Oil & Gas
- The management consulting division is focused on four areas:
 - Strategy
 - Business Operation
 - Valuation & Financing
 - Sustainability
- Our focus on the energy sector and integration with our technical experts affords Pöyry's Energy Consulting a unique insight on the energy market

...and part of Pöyry, a worldwide leading group in Energy, Forest and Infrastructure & Environment

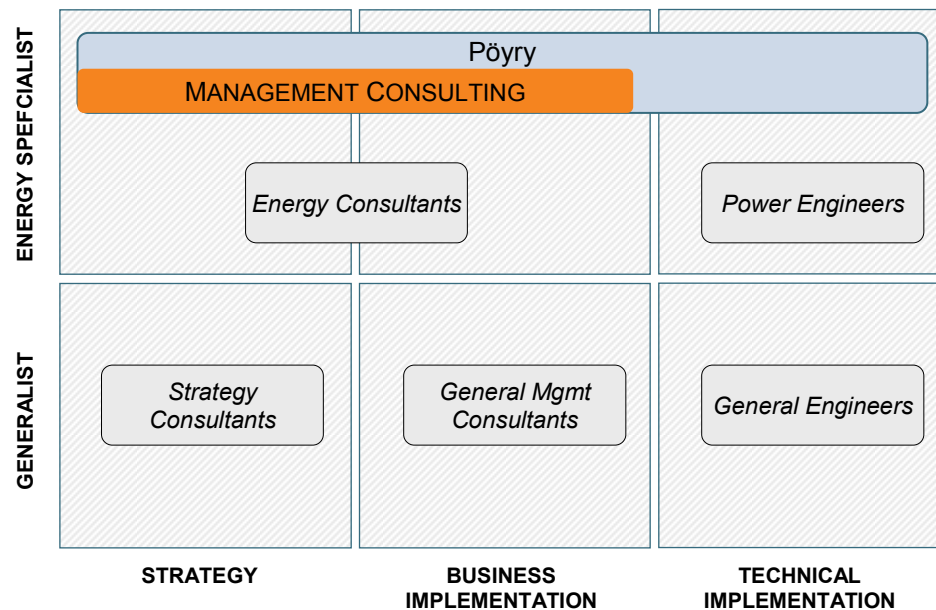


The Pöyry Group is a consulting and engineering company with three divisions:

- ENERGY
European leader in energy engineering and consulting
- FOREST INDUSTRY
Worldwide market leader
- INFRASTRUCTURE & ENVIRONMENT
Leading position worldwide

PÖYRY 2006 RESULTS	ENERGY	FOREST INDUSTRY	INFRASTRUCTURE & ENVIRONMENT	GROUP TOTAL
Revenues [M€]	197	225	202	624
Employees	1'692	2'418	2'207	6'317

We are the preferred international consulting organisation for the energy sector in Europe



- We are independent consultants for the energy industry
- We focus on the changing businesses in the energy market
- We gain leverage with our combined knowledge of management skills and technology:
 - 250 management consultants
 - 1600 technical specialists
- We offer solutions from strategy to business and technical implementation
- We develop our consultants to exceed the clients' expectations

Pöyry's Energy Consulting works for all the best people



A nighttime aerial view of a city, likely Helsinki, featuring a prominent white smokestack with red and white bands. The city is illuminated by streetlights and building lights, with a dark sky above. The word 'Pöyry' is overlaid in the top right corner, and a large, semi-transparent 'PÖYRY' logo is at the bottom.

Pöyry

Competence. Service. Solutions.

PÖYRY